



The Role of Machine Learning in Enhancing Corporate Financial Planning

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Authors' contributions

This work was carried out in collaboration among all authors. All authors read and approved the final manuscript.

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Review Article

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ABSTRACT

Aim: To examine the role of machine learning in enhancing corporate financial planning.

Problem Statement: In the past, corporate financial planning relied on statistical models and expert judgment which are often constrained by predefined assumptions and historical data. By so doing, they usually struggled to handle the non-linear and dynamic nature of financial markets causing limitations in their responsiveness and predictive power.

Significance of Study: There is need to incorporate machine learning in corporate financial planning to provide a transformative technique via the introduction of advanced algorithms which are capable of analyzing diverse and vast datasets to uncover sophisticated relationships and patterns.

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Methodology: Recent relevant published articles in the area of machine learning in enhancing corporate financial planning were consulted. Relevant articles were sourced from the internet using the Google search engine. The abstract of the consulted published articles were thoroughly examined to study their relevance to the subject matter.

Discussion: This review article examines the role of machine learning in enhancing corporate financial planning. It was found that machine learning techniques have crucial roles to play in the context of corporate financial planning via decision-making improvement, risk management, operational efficiency enhancement, fraud detection and enabling personalized experiences. Also, Machine Learning technologies have a wide variety of uses in corporate financial planning which enable banks and insurance companies in delivering tailored experiences that give their customers some preferences. Common identified machine learning approaches in corporate financial planning include predictive analytics, natural language processing, computer vision, reinforcement learning and anomaly detection approaches. Major areas of machine learning application include dynamic pricing and offers; regulatory compliance; personalized customer service; predictive analytics for customer retention; personalized product recommendations and so on. Furthermore, the implementation of Machine Learning (ML) in corporate financial planning and financial services industry provides many chances for enhancing customer experiences, improving efficiency and driving innovation. However, ML poses numerous challenges which should be addressed to attain the complete potential of these technologies.

Conclusion: As technology continues to advance, financial institutions will need to route the challenges of bias mitigation, transparency and regulatory compliance while the ML full potential is equally leveraged. Also, machine learning has the potential to transform corporate financial planning via the provision of more adaptive, accurate and real-time insights.

Keywords: Machine learning; unsupervised and supervised learning; neural networks; ensemble methods; corporate financial planning.

1. INTRODUCTION

Machine learning (ML) has arose as an essential technology in modern corporate financial planning involving the revolution of traditional approaches with predictive capabilities and advanced data analysis. Unlike traditional methods which depend solely on human judgment and historical data, ML algorithms leverage massive and different datasets to recognize complex trends and patterns that are usually beyond the scope of conventional models. These algorithms can adapt to evolving market conditions, handle real-time information and provide actionable perceptions with higher speed and accuracy (Kumar et al. 2024). As a result of this, financial institutions can improve their ability to manage and predict risks, from credit defaults and market volatility to operational fraud and disruptions. ML's competence to continuously improve and learn from new data enables for more responsive and dynamic financial management strategies. Machine learning (ML) has become a keystone of current financial technology, profoundly reforming corporate financial planning practices in the private sectors. Traditional risk management methods usually depend on historical data and statistical models but possess drawbacks in adapting to the complexity of modern financial

environments and the rapid speed of market changes. These conventional methods can be limited by their dependence on predefined parameters and human judgment intrinsic biases (Batchu 2023).

Machine learning application in corporate financial planning stands as a significant evolution from traditional risk assessment technologies. Based on history, corporate financial planning relied on expert judgment and statistical models, which are usually constrained by their dependence on predefined assumptions and historical data. These traditional models, such as stress testing and Value at Risk (VaR), basically applied historical data to evaluate potential losses under extreme and normal conditions. However, they often struggled to handle the non-linear and dynamic nature of financial markets causing limitations in their responsiveness and predictive power. Machine learning provides a transformative technique via the introduction of advanced algorithms which are capable of analyzing diverse and vast datasets to uncover sophisticated relationships and patterns. ML algorithms do not rely alone on historical data unlike traditional models but can combine real-time information from a multitude of sources which may include social media, news, economic indicators and market transactions

(Yusof et al. 2023). This capability enables ML models in the provision of timely risk and more nuanced assessments. A typical example is the detection of anomalies and emerging trends by ML algorithms which may signal potential risks like market sentiment shifts or financial distress early indicators. This real-time analysis gives room for a more proactive technique in order to enable corporate financial planning to respond to potential threats.

As financial markets have become more interconnected and dynamic, the quest for more agile and sophisticated corporate financial planning solutions has developed. Machine learning provides a transformative technique to corporate financial planning via leveraging advanced algorithms that can handle massive amounts of data with remarkable accuracy and speed. Machine learning algorithms have the capacity to process real-time data from different sources such as economic indicators, market transactions, news feeds and social media unlike the conventional models which are constrained to static parameters and historical trends. This distinct characteristic of ML to analyze a wide spectrum of information allows it to uncover correlations and patterns which are lacking in traditional methods. For instance, ML algorithms can recognize developing market trends or identify anomalies indicative of potential risks thus, providing financial institutions with inestimable foresight and allowing more informed decision-making. One of the major functions of ML in corporate financial planning is its adaptability (Oyenyi et al. 2024). ML models can uninterruptedly learn from new data, improving their relevance and accuracy as time progresses. This dynamic capability attribute allows financial institutions in responding effectively well to progressing risks such as shifts in credit conditions, changes in market volatility or emerging cyber-security threats. Machine learning systems enhance more active risk management approaches, helping institutions alleviate potential losses and embark on opportunities more proficiently via updating risk assessments in real-time.

Moreover, ML boosts risk predictions precision via techniques such as unsupervised and supervised learning, neural networks and ensemble methods. For instance, supervised learning algorithms can be trained using historical data for the prediction of future risk cases as shown in Fig. 1 while unsupervised learning can recognize anomalies and hidden

patterns without predefined labels. Ensemble methods merge multiple models in order to improve the accuracy of the prediction together with the neural networks. Majorly, deep learning models can deal with non-linear and complex relationships in data. These advanced methods provide financial institutions with comprehensive understanding of risk factors. However, the incorporation of ML into financial risk management also has numerous challenges (Heilig and Scheer 2023). One major issue is the ML models interpretability. For instance, deep learning models as part of the numerous ML algorithms, operate as "black boxes," which makes it complex in understanding how they conclude on some specific decisions. This lack of transparency can be quite challenging for stakeholder trust and regulatory compliance.

In order to maintain proper accountability and meet the regulatory standards, ML models should be interpretable and should be capable of explaining their decision-making processes. Furthermore, the application of ML in corporate financial planning raises concerns regarding algorithmic bias and data privacy. ML systems require accessing extensive datasets, which can include sensitive financial information. It is essential to ensure that data is securely handled in accordance with privacy regulations in order to protect both customer and institutional data. Furthermore, ML models may exacerbate or perpetuate existing biases if trained on biased data which may lead to discriminatory or unfair outcomes (Loang 2023). Addressing these ethical concerns is vital for equitable and responsible risk management. In conclusion, machine learning has the potential to transform corporate financial planning via the provision of more adaptive, accurate and real-time insights. Despite the significant benefits of ML, there is need to carefully manage the associated challenges with data privacy, model interpretability and algorithmic bias as the financial industry evolve continuously. the success of ML integration is a function of balancing technological advancements with regulatory and ethical considerations with utmost assurance that the corporate financial planning is responsible and effective.

2. COMMON MACHINE LEARNING APPROACHES IN CORPORATE FINANCIAL PLANNING

Machine learning techniques has been found to play vital roles in the context of corporate

financial planning by improving decision-making, managing risk, enhancing operational efficiency, detecting fraud and enabling personalized experiences. For instance, insurers and banks often use ML algorithms in analyzing broad volumes of customer data like credit scores, transaction histories and demographic information in the recognition of trends and patterns in risk assessments and making of personalized product recommendations. Some common ML approaches applied in corporate financial planning include (Gaur et al. 2021, Hooda et al. 2020, Milana and Ashta 2021).

- Predictive Analytics which involves the use of historical data in forecasting future trends or outcomes. Predictive analytics can be applied in finance for fraud detection, stock price forecasting, customer churn prediction and credit scoring.
- Natural Language Processing techniques allow computers to interpret, understand and generate human language. In corporate financial planning, Natural Language Processing can be applied for sentiment analysis of customer

service chatbots, news articles and in the analysis of textual data from financial reports.

- Computer vision allows machines to understand and interpret visual information from videos or images. Computer vision can be applied in corporate financial planning for check processing, document digitization and visual inspection of properties or assets.
- Reinforcement learning is a kind of ML in which decisions are made by an agent via interaction with an environment and collecting the feedback in the form of penalties or rewards. Reinforcement learning can be adopted in corporate financial planning for portfolio optimization, algorithmic trading and dynamic pricing techniques.
- Anomaly detection approaches can recognize outliers or unusual patterns in data which deviate from normal behavior. Anomaly detection can be applied in corporate financial planning for monitoring of network security, detection of fraud and in detecting unusual market activity.

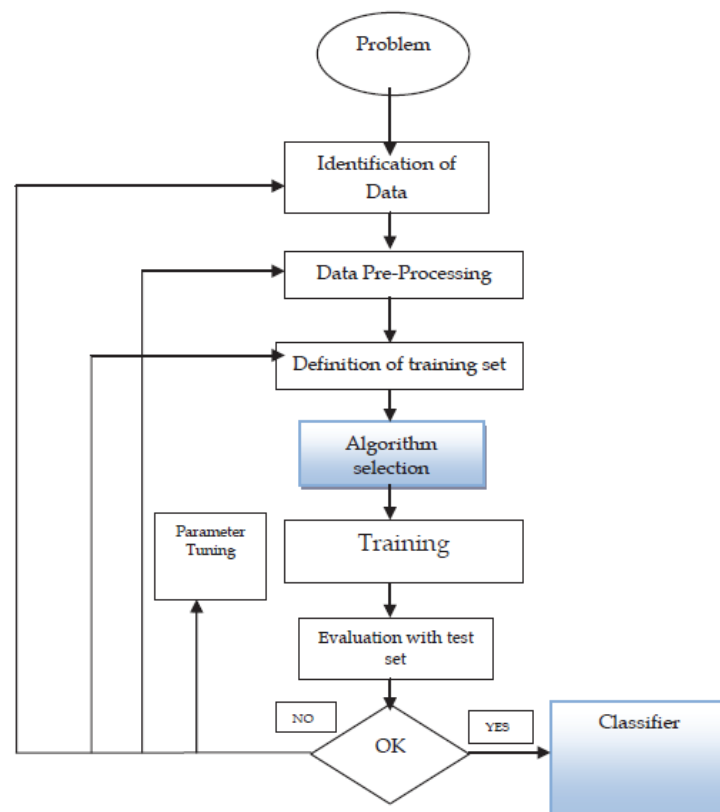


Fig. 1. A typical machine learning supervised algorithm

2.1 Applications of Machine Learning in Corporate Financial Planning

Machine Learning technologies have a broad variety of applications in corporate financial planning which enable insurance companies and banks in delivering tailored experiences that give their customers some preferences and also enable individual in meeting their needs. Some vital applications of machine learning in corporate financial planning include (Naumov 2019, Herrmann and Masawi 2022, Harita and Amruth 2023).

- **Dynamic Pricing and Offers:** ML algorithms can allow personalized offers and dynamic pricing with reference to individual customer behavior and characteristics. For example, predictive analytics can be adopted by banks in offering mortgage rates or personalized loan to customers based on their income level, credit score and repayment history. In a similar way, telematics data from interconnected devices can be used by insurers in offering personalized insurance premiums with reference to some factors such as location, driving behavior and vehicle type.
- **Regulatory Compliance:** ML technologies can assist financial institutions in enhancing regulatory compliance and mitigating financial, operational and reputational risks. Cooperate financial organizations can reduce the likelihood of compliance breaches, ensure adherence to regulatory requirements and avoid costly fines or penalties via conducting real-time risk assessments, automating compliance monitoring and detecting non-compliant or anomalies behavior.
- **Personalized Customer Service:** Machine learning and AI-powered chatbots can support and provide personalized customer service across numerous channels which may include mobile apps, messaging platforms and websites. These virtual assistants can utilize machine learning algorithms and natural language processing (NLP) in providing relevant information, understanding customer queries and offering of personalized assistance or recommendations. For instance, chatbots can be used by banks in helping customers with transaction disputes, account inquiries and financial planning advice. Equally, virtual assistants as a machine learning tool in corporate financial planning by insurers in guiding customers through processing of insurance claims and answering of policy-related questions.
- **Predictive Analytics for Customer Retention:** Customer data can be analyzed by ML algorithms in the prediction of churn and identification of at-risk customers who may likely switch to a competitor. Financial institutions can take targeted actions to increase loyalty and retain customers via the identification of churn indicators like account activity, fluctuations in spending behavior and customer satisfaction scores. For instance, loyalty rewards, personalized retention offers and targeted marketing campaigns can be offered by banks to incentivize customers to stay with the bank.
- **Fraud Detection and Risk Management:** ML algorithms can help in fraud detection and equally enhance risk management in the analysis of broad number of data in recognizing anomalies, patterns and suspicious activities. For example, predictive analytics can be utilized by banks in the assessment of credit risk and detection of early warning signs of delinquencies or potential defaults. ML algorithms can also be used for the detection of fraudulent insurance claims by insurers via the analysis of medical records, claimant data and historical fraud patterns. Equally, AI-powered anomaly detection approaches can assist financial institutions in the identification of suspicious or unusual transactions that may signify cyber-security threats or fraudulent activity.
- **Personalized Product Recommendations:** Customer data such as browsing behavior, transaction history and demographic information can be analyzed by ML algorithms in the generation of personalized product recommendations. For instance, ML algorithms can be used by banks in analyzing spending patterns and provide personalized recommendations for loans, credit cards and investment products which is in accordance with a customer's risk tolerance and financial goals. In a similar way, Artificial Intelligence-powered underwriting models can be applied by insurers in the recommendation of insurance policies designed towards coverage needs and individual risk profiles.

- Personalized Financial Advice: Financial planning tools and AI-powered robo-advisors can give portfolio recommendations and personalized investment advice with reference to individual investment goals, risk preferences and time horizons. These digital advisory methods apply ML algorithms in the assessment of risk tolerance, assessment of risk tolerance, analysis of customer data and optimizing investment portfolios in order to attain the desired outcomes. For instance, diversified investment portfolios can be recommended by robo-advisors which are tailored towards a customer's investment horizon, risk profile and financial objectives while also giving consideration to economic trends and market conditions.
 - Cost Reduction and Operational Efficiency: ML algorithms can streamline processes, automate repetitive tasks and optimize resource allocation causing cost reduction and significant improvements in operational efficiency. Cooperate can reduce operational expenses and free up human resources for higher-value activities via the automation of manual processes such as document processing, data entry and customer service inquiries.
- and opportunities are stated here (Divya and Tripura 2022).
- Data Availability and Quality: One of the main challenges in the implementation of ML in corporate financial planning is to ensure and ascertain that the data is of good quality and available when needed. Financial data can be fragmented, sophisticated and based on regulatory constraints which can make its access and effective analysis to be quite challenging. Incomplete data sets, poor data quality and data silos can weaken the accuracy and performance of ML models causing suboptimal decision-making and outcomes.
 - Data Security and Privacy: Financial institutions are subject to stringent compliance and regulations requirements with reference to data security and privacy. Using ML algorithms requires processing of huge amount of sensitive customer data raising concerns regarding confidentiality, data privacy and the risk of data breaches and unauthorized access. In order to mitigate reputational consequences and legal risk, there should be adequate compliance of data with regulations such as CCPA, GDPR and PCI-DSS (Loang 2023).
 - Algorithmic Fairness and Bias: ML algorithms may unintentionally propagate or aggravate biases available in the underlying data causing discriminatory or unfair outcomes. For instance, biased algorithms can lead to differential pricing or treatment based on factors such as gender, race or socioeconomic status, which can reduce the trust and facilitate social inequalities. Ensuring fairness in ML models and addressing algorithmic bias requires feature engineering, careful consideration of data selection and algorithm design together with ongoing evaluation and monitoring (Tashmanov and Tursunaliyev 2023).
 - Model Explainability and Interpretability: ML models such as complex deep learning algorithms can be impervious and complex to interpret which makes it to be difficult to comprehend how they arrive at their decisions or predictions. Lack of model explainability and interpretability can affect risk management, regulatory compliance and stakeholder trust most especially in highly coordinated industries such as

In summary, ML applications in corporate financial planning are different and impactful; and thus enable insurance companies and banks to improve customer engagement, deliver tailored experiences and drive business growth. Via leveraging of advanced analytics and customer data, financial institutions can anticipate future behavior; understand individual preferences and needs better; and deliver personalized services, products and recommendations that influence the general customer experience.

3. CHALLENGES AND OPPORTUNITIES IN IMPLEMENTING MACHINE LEARNING IN CORPORATE FINANCIAL PLANNING

The implementation of Machine Learning (ML) in corporate financial planning and financial services industry provides many chances for enhancing customer experiences, improving efficiency and driving innovation. However, it also poses numerous challenges which should be addressed to attain the complete potential of these technologies. Some of the key challenges

finance. Developing approaches for the explanation of model predictions and making AI systems to be more interpretable and transparent is vital for building accountability and trust (Amarnath and Timothy 2024).

Talent Shortage and Skills Gap: The complexity and speedy growth of ML technologies have generated a skills gap and talent shortage in the financial services industry. There is a high demand for machine learning engineers, data scientists and AI specialists whose area of expertise is in programming, statistics and domain knowledge. However, retaining and recruiting top talent with the requisite experience and skills can be challenging especially for smaller financial set-ups, organizations or those that are outside of major technology centers.

3.1 The Future Prospects of Machine Learning (ML) in Corporate Financial Planning

Machine learning (ML) future in corporate financial planning is composed to be both challenging and transformative because the technology continues to change and become more broadly incorporated into financial practices. As ML algorithms progress, there is possibility of their likeliness to drive even greater improvements in risk mitigation and predictive accuracy. The ability to interpret and analyze sophisticated, high-dimensional data will continue to influence financial institutions' capabilities in managing and identifying risks across different domains including credit defaults, market volatility and operational threats. The continuous refinement of ML models to handle progressively diverse and complex datasets has been identified as one significant area calling for future development. As financial markets are becoming more globalized and interconnected, the need for complex algorithms that can analyze and integrate information from a multitude of sources will germane (Li et al. 2024, Lari et al. 2018, Francis et al. 2023). Future ML systems are expected to influence advancements in sentiment analysis and natural language processing to incorporate unstructured data, such as social media posts, news articles and geopolitical events into their risk assessments. This will offer additional universal view of potential risks and allow financial institutions to forestall and respond to evolving threats with greater precision.

In addition, ML integration with other advanced technologies such as quantum computing and blockchain is possibly to further influence financial risk management. Blockchain technology can provide transparent and secure data management which complements ML's ability to process huge number of data. This integration could cause more efficient and secure risk assessment processes. Quantum computing on the other hand possesses the potential to radically optimize tasks and improve data processing. As quantum computing technology advances, it could allow ML models to solve sophisticated risk management problems which are presently beyond the reach of classical computing such as real-time risk assessments for intricate portfolio optimizations and highly volatile markets (Li et al. 2024, Lari et al. 2018, Francis et al. 2023, Adeoye et al. 2024).

Another essential area of the future landscape will be the development of more transparent and interpretable ML models. There will be an increasing emphasis on the creation of models that are not only explainable but also accurate as the regulatory scrutiny around ML improves. The ability to justify and understand the decisions made by ML systems will be vital for stakeholder trust and in the maintenance of regulatory compliance. Future research and development will possibly target the advancement of comprehensive AI approaches in making difficult ML models to be more transparent via the provision of clear insights into how risk assessments are developed while ensuring that financial institutions can perfectly communicate their risk management processes to clients and regulators (Adeyeri 2024, Ahmad et al. 2024, Emami 2017, Aithal 2023).

Bias mitigation and ethical considerations will also play a crucial role in the future of ML in corporate financial planning. As ML systems become more predominant, addressing algorithmic bias issues and ensuring fair treatment will be vital. Future advancements will likely involve enhanced techniques for the mitigation and detection of biases in ML models and training of data. Conducting regular audits of ML systems and implementing fairness-aware algorithms will assist in promoting equitable risk management practices and preventing discriminatory outcomes. Additionally, the development of ethical guidelines and robust data governance frameworks will be vital in ensuring that ML techniques are responsibly utilized and aligned with wider societal values

(Ajiga 2024, Banu et al. 2023, Nanubothu 2023, Gugler 2023). Fig. 2 is the block diagram showing data collection for network training, validation and testing. The total available data is categorized into reference state and other states while the trained data is divided into training, validation and testing subsets.

The future of ML in corporate financial planning will also entail increased collaboration between financial institutions, technology developers and regulatory bodies. It will be beneficial for these stakeholders to work hand in hand in establishing best practices and standards for the implementation and management of ML systems. Collaborative efforts will assist in addressing the challenges of incorporating ML into existing risk management frameworks in order to ensure that technological advancements are effectively harnessed while ethical standards and regulatory compliance are being maintained. In conclusion, the future of machine learning in corporate financial planning and financial risk management promises to introduce significant advancements in data integration, predictive accuracy and model interpretability (Bharadiya 2023, Blessing and Sakouvogui 2023, Bose et al. 2023). As technology continues to advance, financial institutions will need to route the challenges of bias mitigation, transparency and regulatory compliance while the ML full potential is equally

leveraged. By nurturing collaboration among stakeholders and addressing these challenges, the financial industry can harness ML transformative power in order to build more resilient financial systems and enhance risk management practices.

3.2 Comparative Discussion of Previous Studies and this Study

Previously, the role of artificial intelligence and machine learning in financial forecasting and decision-making has been investigated (Danqing et al. 2023). The research explored the functions of artificial intelligence (AI) and machine learning (ML) in financial forecasting and decision-making using a private Chinese Healthcare company as case study. The study emphasized on the significance of adequate preparation for implementing a new costing method, particularly the activity-based costing (ABC) approach. It was noticed that while traditional costing methods may be quicker, they often fail to account for significant variations in overhead costs. Although more time-consuming and meticulous, ABC provided well-categorized costing allocation sheets that facilitate easy understanding and decision-making. It was concluded that ABC may not align seamlessly with generally accepted accounting principles (GAAP), potentially leading to conflicts among employees and management.

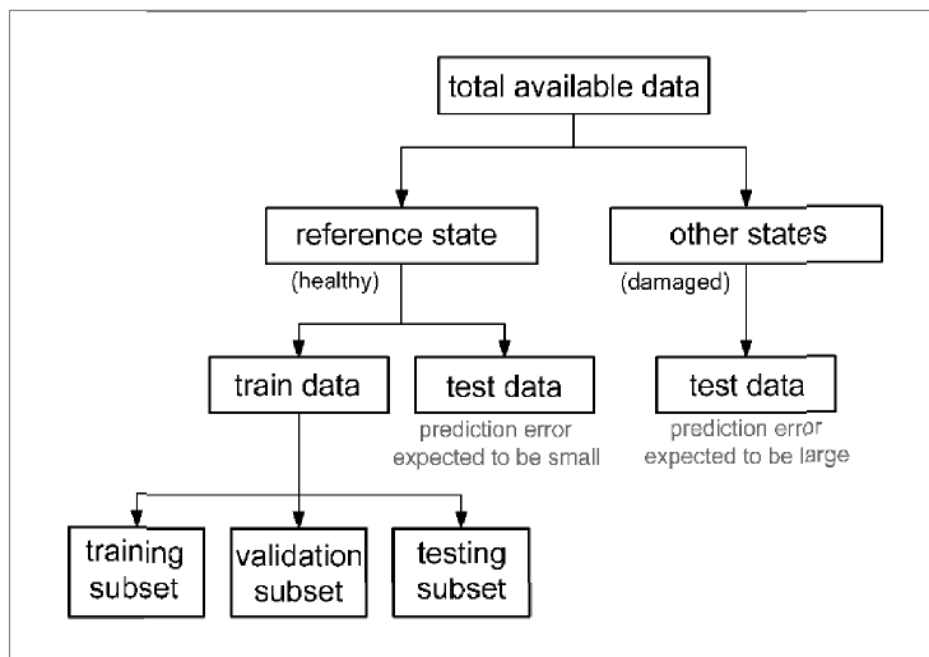


Fig. 2. Data collection for network training, validation and testing

Another recent study investigated machine learning for financial planning with consideration into comparative analysis of traditional approaches and new technologies (Al Dhaheer 2023). The study aimed at explaining the evolving subject of financial planning by comparing established approaches with the emerging domain of machine learning (ML) technology. For the attainment of this goal, the data was collected from secondary sources and 83 sources were reviewed. It was found that the use of ML in financial planning procedures has emerged as a significant development in the constantly evolving financial environment. Recently, (Kannan 2024) investigated the role of artificial intelligence and machine learning in personalizing financial services in banking and insurance. It was stated that the integration of Artificial Intelligence (AI) and Machine Learning (ML) technologies has revolutionized the landscape of financial services, offering unprecedented opportunities for personalization, risk management, and operational efficiency. It was concluded that the future of AI and ML in financial services holds immense promise, driven by emerging trends such as explainable AI, federated learning, and quantum computing. By embracing these trends and prioritizing ethical considerations, financial institutions can unlock new levels of innovation, resilience, and customer value in the digital age.

(Gao et al. 2024) presented a comprehensive review of machine learning (ML) applications in the fields of business and finance. First, it introduces the most commonly used ML techniques and explores their diverse applications in marketing, stock analysis, demand forecasting, and energy marketing. This review revealed that ML techniques, particularly deep learning, demonstrate substantial potential for enhancing business decision-making processes and achieving more accurate and efficient predictions of financial outcomes. In particular, ML techniques exhibit promising research prospects in cryptocurrencies, financial crime detection, and marketing, underscoring the extensive opportunities in these areas. However, some limitations regarding ML applications in the business and finance domains remain, including issues related to linguistic information processes, interpretability, data quality, generalization, and the oversights related to social networks and causal relationships. Thus, addressing these challenges is a promising avenue for future research. In this study, the role of machine learning in enhancing corporate financial

planning was examined. It was found that machine learning techniques have crucial roles to play in the context of corporate financial planning via decision-making improvement, risk management, operational efficiency enhancement, fraud detection and enabling personalized experiences. Also, Machine Learning technologies have a wide variety of uses in corporate financial planning which enable banks and insurance companies in delivering tailored experiences that give their customers some preferences.

4. CONCLUSION

In the past, corporate financial planning depended on statistical models and expert judgment which are often constrained by predefined assumptions and historical data. These traditional models like stress testing and Value at Risk basically applied historical data to evaluate potential losses under extreme and normal conditions. They usually struggled to handle the non-linear and dynamic nature of financial markets causing limitations in their responsiveness and predictive power. Thus, there is need to incorporate machine learning in corporate financial planning provides a transformative technique via the introduction of advanced algorithms which are capable of analyzing diverse and vast datasets to uncover sophisticated relationships and patterns. This review article examines the role of machine learning in enhancing corporate financial planning. It was found that machine learning techniques has crucial roles to play in the context of corporate financial planning via decision-making improvement, risk management, operational efficiency enhancement, fraud detection and enabling personalized experiences. Also, Machine Learning technologies have a wide variety of uses in corporate financial planning which enable banks and insurance companies in delivering tailored experiences that give their customers some preferences. Furthermore, the implementation of Machine Learning (ML) in corporate financial planning and financial services industry provides many chances for enhancing customer experiences, improving efficiency and driving innovation. However, ML poses numerous challenges which should be addressed to attain the complete potential of these technologies. In conclusion, as technology continues to advance, financial institutions will need to route the challenges of bias mitigation, transparency and regulatory compliance while the ML full potential is equally leveraged.

DISCLAIMER (ARTIFICIAL INTELLIGENCE)

Author(s) hereby declare that NO generative AI technologies such as Large Language Models (ChatGPT, COPILOT, etc.) and text-to-image generators have been used during the writing or editing of this manuscript.

COMPETING INTERESTS

Authors have declared that they have no known competing financial interests or non-financial interests or personal relationships that could have appeared to influence the work reported in this paper.

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