

ISSN Online: 2329-3292 ISSN Print: 2329-3284

Analysis of Factors Influencing Delayed Retirement Intention among Female Employees in Beijing

Guangkui Han¹, Xiaohan Ma¹, Yaxi Yang², Yaxuan Zhang³, Zhijuan Li^{4*}

¹School of Management, Beijing Union University, Beijing, China

Email: *lzhj0213@126.com

How to cite this paper: Han, G. K., Ma, X. H., Yang, Y. X., Zhang, Y. X., & Li, Z. J. (2024). Analysis of Factors Influencing Delayed Retirement Intention among Female Employees in Beijing. *Open Journal of Business and Management*, 12, 2524-2531. https://doi.org/10.4236/oibm.2024.124130

Received: June 3, 2024 Accepted: July 15, 2024 Published: July 18, 2024

Copyright © 2024 by author(s) and Scientific Research Publishing Inc. This work is licensed under the Creative Commons Attribution International License (CC BY 4.0).

http://creativecommons.org/licenses/by/4.0/





Abstract

As China's economic development enters a new normal, the issue of aging is becoming increasingly prominent. The phenomenon of early retirement among female employees, an important labor force group, has drawn attention. Delaying the retirement age of female employees is considered a crucial approach to addressing the aging crisis. However, the factors influencing female employees' retirement intentions need further exploration in specific contexts. This study focuses on female employees in the Beijing, using logistic regression for empirical analysis to examine the factors influencing their intention to delay retirement. The results show that factors such as household registration, health status, spouse's employment status, and income stability significantly impact the intention to delay retirement among female employees in Beijing. Based on these findings, this paper proposes policy recommendations to enhance the willingness of female employees in Beijing to delay retirement, aiming to provide a reference for the formulation and implementation of local delayed retirement policies.

Keywords

Population Aging, Female Employees, Delayed Retirement Intention

1. Introduction

China's retirement system is the most fundamental and crucial arrangement within the current pension insurance system. Despite the current retirement system promoting the sustainable development of the social security system to a

²Music College, Hunan Normal University, Changsha, China

³School of Biochemical Engineering, Beijing Union University, Beijing, China

⁴Graduate Studies Office, Beijing Union University, Beijing, China

certain extent, there exists a gap between this arrangement and the reality, especially with the rapid economic and social development and the increasingly severe aging issue (Yang & Wei, 2024). Currently, the statutory retirement age for male employees in China is 60 years old, while for female cadres and female workers, it is 55 years old and 50 years old, respectively (Zhao, Jin, & Chen, 2024). Delayed retirement refers to moderately extending the statutory retirement age of employees from the current prescribed level, although specific implementation plans have not yet been officially introduced (Zhou & Xu, 2022). Research on delayed retirement can be categorized into three aspects: firstly, from the government's perspective, delayed retirement is believed to alleviate the contradiction in labor supply, with its welfare effects outweighing the negative ones. Hence, the government suggests integrating delayed retirement with other policies, albeit acknowledging its potential impact on youth employment (Liu, 2022). Secondly, from the perspective of enterprises, delayed retirement is seen as beneficial for reducing labor costs, enhancing profitability, and thereby promoting business development. However, it may also decrease the vitality of human capital within enterprises (Yang & Ye, 2022). Lastly, from an individual standpoint, delayed retirement can increase personal income and alleviate economic pressure, but it may also extend individual working hours, potentially lowering the quality of family life (Yuan & Jin, 2023). Female employees in China exhibit a high labor force participation rate, yet considering their physical condition and the additional societal roles they often bear, this group demonstrates considerable flexibility regarding retirement age (Hu & Zhu, 2022). Therefore, if delayed retirement policies are genuinely implemented for female employees, they will significantly impact the sustainable development of China's pension insurance system.

In recent years, in order to gradually raise the retirement age and alleviate the impact of population aging on the economic and social development of China, the state has introduced a series of policy measures. Since May 2016, the Ministry of Human Resources and Social Security has successively issued policy documents such as "Opinions on Implementing the Gradual Delay of the Statutory Retirement Age" (Beijing, 2016), studying and formulating policies for the gradual delay of retirement age, laying a solid foundation for the implementation of delayed retirement age policies. Therefore, studying the willingness of delayed retirement and its influencing factors from the perspective of female employees is of great theoretical and practical significance. Focusing on the research of delayed retirement intention among female employees in Beijing is mainly based on the following two considerations: First, as the national political, cultural, scientific and technological innovation, and international communication center, Beijing possesses a large number of high-level talents and high-income groups. Its unique social background and cultural environment may lead to differences in the delayed retirement intention of female employees compared to other regions, thus necessitating targeted research. Second, the research results can not only be applied to the work practices in Beijing but also provide valuable references for other regions.

This study investigates the delayed retirement intentions and influencing factors among female employees in Beijing. Firstly, the aim is to understand and grasp the current status of delayed retirement intentions among female employees. Secondly, the study analyzes the main influencing factors restricting the delayed retirement intentions of female employees, clarifies the impact effects of each factor, and reveals the main problems encountered by female employees in Beijing during the process of delaying retirement. Based on the current situation of the retirement system in Beijing and the research results of relevant policies, this paper proposes corresponding suggestions for the existing problems in China's pension insurance system and delayed retirement policies. It is hoped that through these suggestions, factual evidence and references can be provided for relevant theoretical research and practices, thereby promoting the smooth implementation of delayed retirement policies.

2. Method

2.1. Data Collection

The subjects of this study are female employees in the Beijing area, with data primarily collected through questionnaires designed based on existing research on factors influencing women's intentions to delay retirement (Xu, 2021). To ensure targeted data collection and accurate reflection of issues, interviews and pilot surveys were conducted before the formal questionnaire survey. Interviews were conducted with 10 female employees from various industries, and 78 responses were collected from the pilot survey. The questionnaire was revised based on the issues identified in the interviews and pilot survey, and the final questionnaire content was determined.

The formal survey was conducted through electronic questionnaires, which comprised the following sections: The first section covered individual characteristics, including residential status, age, education level, and health status. The second section addressed basic family information, including marital status and spouse's employment status. The third section focused on work conditions, including the nature of the employing organization and the stability of income sources. The fourth section surveyed the willingness to support delayed retirement policies. The data collection employed random sampling, aiming to include female employees from various types of enterprises across different districts in Beijing. A total of 558 questionnaires were distributed. After data cleaning, which involved removing invalid responses, 547 valid questionnaires were retrieved, resulting in an effective response rate of 98.03%. The questionnaire data were then subjected to descriptive statistics and logistic regression analysis using SPSS 27.0.

2.2. Sample Distribution

The sample distribution in this study is as follows: 52.29% of the respondents

hold Beijing household registration, while 47.71% do not. The distribution of age and education level is relatively even. Other distribution characteristics are shown in **Table 1**.

Table 1. Sample distribution.

Item	Category	Percentage (%)	Item	Category	Percentage (%)
Hukou Status	Beijing	52.29%		Public-Private Partnership	10.60%
Hukou Status	Non-Beijing	47.71%		Sino-Foreign Joint Venture	3.11%
	18 - 25 years	10.05%	Nature of	Social Organizations	12.25%
Age	26 - 40 years	23.22%	Workplace	Foreign-funded Enterprises	28.34%
	41 - 45 years	22.49%		Private Enterprises	32.72%
	46 - 50 years	19.56%		Collective Enterprises	12.98%
	51 - 55 years	18.28%		Very Stable	15.17%
	Over 55 years	6.40%		Relatively Stable	25.59%
Education Level	Junior High and Below	18.10%	Income Source Stability	Average	31.09%
	High School/Technical School	12.43%	otability	Not Very Stable	13.16%
	Junior College/Technical Institute	e 21.76%		Very Unstable	14.99%
	Bachelor's Degree	36.20%		Supportive of	40.59%
	Master's Degree and Above	11.51%	Delayed	Delayed Retirement	
Spouse's	Yes	48.81%	Retirement Intention	Not Supportive of	59.41%
Employment Status	No	51.19%		Delayed Retirement	

3. Results

3.1. Descriptive Statistics

This study's variable selection, as shown in **Table 2**, is guided by previous research (Xu, 2021). The explanatory variables are chosen to be household registration in Beijing, health status, spouse's employment status, and stability of income sources, which are identified as the primary factors influencing the willingness to delay retirement. The dependent variable is the intention to delay retirement.

Table 2. Descriptive statistics.

Variable	Variable Assignment	Variable Types	Mean/Proportion	Std.
Delayed Retirement Intention	1 = Support; 0 = Not support	Categorical Variable	1 = 40.59%; 2 = 59.41%	_
Household Registration in Beijing	Yes = 1; No = 0	Categorical Variable	1 = 52.29%; 2 = 47.71%	_
Health Condition	Very Bad = 1; Bad = 2; Neutral = 3; Good = 4; Very Good = 5	Interval Variable	3.01	0.636
Spouse's Employment Status	Yes = 1; No = 0	Categorical Variable	1 = 48.81%; 2 = 51.19%	_
Stability of Income Sources	Very Bad = 1; Bad = 2; Neutral = 3; Good = 4; Very Good = 5	Interval Variable	3.18	0.745

3.2. Correlation Analysis

The study conducted correlation analysis among variables. As shown in **Table 3**, the correlation coefficients between each pair of variables passed the significance test, indicating significant correlations between the variables. Furthermore, the absolute values of the correlation coefficients for each variable range from 0.098 to 0.703, all of which are less than 0.8. Thus, there are no highly correlated variables, reducing the likelihood of severe multicollinearity in subsequent regression analysis.

Table 3. Correlation analysis.

Variable	1	2	3	4	5
1 Delayed Retirement Intention	1				
2 Household Registration in Beijing	0.099*	1			
3 Health Condition	0.201**	0.098*	1		
4 Spouse's Employment Status	0.402**	0.203**	0.190*	1	
5 Stability of Income Sources	0.703**	0.543**	0.301**	0.201**	1

Note: *indicates p < 0.1, **indicates p < 0.01, ***indicates p < 0.001.

3.3. Regression Analysis

This section utilizes SPSS 27.0 to include the aforementioned explanatory variables and the dependent variable into a logistic regression model. The results are presented in **Table 4**.

Table 4. Regression results.

	β	Std.	Sig.	OR
Delayed Retirement Intention	0.521	0.253	0.002	1.684
Household Registration in Beijing	0.699	0.239	0.003	2.012
Health Condition	-0.701	0.302	0.006	0.496
Spouse's Employment Status	-1.103	0.310	0.000	0.332
Con	27.64	40193.92	0.99	1.015E+11

From the above logistic regression results, it is evident that factors such as Beijing household registration, health status, spouse's employment status, and income stability significantly influence women's willingness to delay retirement. Specifically, female employees with Beijing household registration show a stronger willingness to delay retirement ($\beta = 0.521$; p = 0.002), with their likelihood of supporting delayed retirement being 68.4% higher compared to female employees without Beijing household registration. Furthermore, better health status correlates with a stronger intention to delay retirement among female employees ($\beta = 0.699$; p = 0.003), with each unit increase in health status making the likelihood of supporting delayed retirement 2.012 times higher. On the other hand,

female employees with employed spouses are less willing to delay retirement ($\beta = -0.701$; p = 0.006), with their likelihood of supporting delayed retirement being 49.6% that of those whose spouses are not employed. Additionally, the more stable the income source, the less willing female employees are to delay retirement ($\beta = -1.103$; p = 0.000), with each unit increase in income stability reducing the likelihood of supporting delayed retirement to 33.2% of the original.

3.4. Discussion

Among individual characteristics, on one hand, the health status of women has a significant impact on their willingness to delay retirement. The better the health status, the stronger the willingness of female employees to delay retirement. Good health is an important driving factor for female employees to consider delaying retirement. Healthier female employees are more likely to choose to continue working. This finding is consistent with the perspective in health economics that health is a critical determinant of work ability. Kong et al. also found that good health significantly increases employees' willingness to work, which aligns with the results of this study (Kong, Ren, Li, & Feng, 2022).

On the other hand, whether a woman holds a Beijing household registration significantly influences her willingness to delay retirement. Specifically, female employees with a Beijing household registration have a higher willingness to delay retirement. The significant impact of Beijing household registration on the willingness to delay retirement reflects regional differences in social security and welfare systems. Female employees with a Beijing household registration are more inclined to delay retirement, possibly due to the more comprehensive social security and medical benefits in the Beijing. Armour et al. also pointed out that the household registration system plays an important role in retirement decisions, especially in the distribution of welfare resources (Armour, Carman, & Dube, 2022).

In terms of family situation, female employees with employed spouses have a lower willingness to delay retirement. This phenomenon may be due to the additional economic support provided by the employed spouse, which gives female employees greater confidence in their financial situation post-retirement, thereby reducing the necessity to delay retirement. Hu also found that family economic support has a significant impact on women's retirement decisions (Hu, 2018).

Regarding work situation, the stability of income sources has the most significant impact on the willingness to delay retirement. The more stable the income source, the lower the willingness of female employees to delay retirement. This may be because a stable income source provides sufficient financial security, making it unnecessary for female employees to rely on delayed retirement to maintain their standard of living. This finding is consistent with Hu's research (Hu, 2018).

4. Conclusion and Prospects

This study investigates the key factors influencing the willingness of female employees in Beijing to delay retirement, revealing the significant impacts of health status, household registration, spouse's employment status, and income stability on the decision to delay retirement. Through logistic regression analysis, we find that these factors affect the retirement decisions of female employees to varying degrees.

Firstly, the importance of health status on the willingness to delay retirement cannot be overlooked. Better health status leads to a higher propensity for female employees to delay retirement. This finding underscores the central role of health in retirement decisions, suggesting that the government should focus on improving the overall health level of female employees to encourage delayed retirement.

Secondly, female employees with Beijing household registration are more inclined to delay retirement, reflecting regional differences in social security and welfare systems. The advantages of social security and medical benefits associated with Beijing household registration significantly influence the retirement decisions of female employees. Therefore, relevant departments in other regions should consider improving their social security and welfare systems to mitigate the impact of regional disparities on retirement decisions.

In terms of family circumstances, female employees with employed spouses show a lower willingness to delay retirement, indicating that family economic support plays a crucial role in retirement decisions. To better understand and support the retirement decisions of female employees, further research is needed to examine the specific impacts of family economic support.

Regarding work conditions, the stability of income sources has a particularly significant negative impact on the willingness to delay retirement. Stable income sources reduce the necessity for female employees to delay retirement. This finding provides important insights for enterprises, suggesting that in designing employee benefits and retirement policies, long-term economic security should be considered to balance employees' work and retirement needs.

In conclusion, this study not only reveals multiple factors influencing women's willingness to delay retirement but also offers important practical references for policymakers and enterprises. However, the study has certain limitations, such as the sample being restricted to the Beijing. Future research could extend to other regions to verify the findings of this study. Additionally, further exploration of other potential factors, such as cultural background and job types, is needed to understand their impact on women's willingness to delay retirement.

Conflicts of Interest

The authors declare no conflicts of interest regarding the publication of this paper.

References

- (2016). Beijing Releases the 13th Five-Year Plan for Human Resources and Social Security.
 - https://www.mohrss.gov.cn/SYrlzyhshbzb/dongtaixinwen/dfdt/201607/t20160707 243 057.html
- Armour, P., Carman, K., & Dube, M. (2022). *The Redesigned Social Security Statement's Short-Term Impacts on near Retirees.* Ann Arbor, MI. University of Michigan Retirement and Disability Research Center (MRDRC) Working Paper. https://mrdrc.isr.umich.edu/publications/papers/pdf/wp444.pdf
- Hu, C. (2018). *Willingness towards and the Factors Influencing Delayed Retirement.* https://www.diva-portal.org/smash/record.jsf?pid=diva2:1282742
- Hu, L. J., & Zhu, H. Z. (2022). Analysis of Factors Affecting Female Workers' Willingness to Delay Retirement Under the Perspective of "Work-Family". *Science Consulting (Science and Technology-Management)*, 3, 56-59.
- Kong, W., Ren, M., Li, Y., & Feng, D. (2022). Predictors of Delayed Retirement Intention in Older Chinese Workers. *Labour*, *36*, 505-524. https://doi.org/10.1111/labr.12233
- Liu, C. (2022). Research on Legislation of Delaying Retirement Age. Labour Union Studies, 4, 4-18. https://doi.org/10.19434/j.cnki.ghllyj.2022.04.002
- Xu, J. (2021). Spouse Effect: Influencing Factors of Women's Willingness to Delay Retirement. *Administration and Law, 8*, 52-64.
- Yang, P. H., & Ye, Y. (2022). Exploring Railroad Workers' Willingness to Delay Retirement. Co-Operative Economy & Science, 12, 109-111. https://doi.org/10.13665/j.cnki.hzjjykj.2022.12.041
- Yang, Y. N., & Wei, M. R. (2024). Why to Implement Delayed Retirement: An Examination of the Flexible Work System for Older Employees. *Study and Practice, 5,* 99-108. https://doi.org/10.19624/j.cnki.cn42-1005/c.2024.05.005
- Yuan, W. Q., & Jin, L. (2023). Age Requirement for Women's Retirement: Examined with a Legal Approach to Its Reform and Improvement. *Journal of Nanjing University (Philosophy, Humanities and Social Sciences)*, 60, 32-45, 156.
- Zhao, J. G., Jin, X., & Chen, X. (2024). Optimal Retirement Age, Gender Differences Optimization and Secondary Population Dividend. *Journal of Shanxi University of Finance and Economics*, 5, 28-42. https://doi.org/10.13781/j.cnki.1007-9556.2024.05.003
- Zhou, W. B., & Xu, H. Y. (2022). Analysis of the Influence Mechanism of Employees' Willingness to Delay Retirement. *Finance and Accounting Monthly*, *22*, 154-160. https://doi.org/10.19641/j.cnki.42-1290/f.2022.22.020